

INCENTIVE PROGRAM TO INCREASE THE OFFER OF INTERNATIONAL FREIGHTER FLIGHTS

1. THE INCENTIVES PROGRAM

Concessionária do Bloco Sul S.A., registered with the CNPJ/MF under No. 42.130.537/0001-16 and Concessionária do Bloco Central S.A., registered with the CNPJ/MF under No. 42.206.269/0001-79, constituted for the execution of the Concession Agreement No. 002/ANAC/2021 – South Block and Concession Agreement No. 003/ANAC/2021 – Central Block, respectively, hereafter collectively referred to as "CCR AEROPORTOS", hereby discloses the Freighter Incentive Program for the growth of the regular international cargo flights network, aimed to increase the volume of imported and exported air cargo at selected airports of its network.

Additionally, in compliance with clause 4.4.2 of the Concession Agreement, which deals with the objectivity, transparency and non-discriminatory nature of the criteria for establishing rates, CCR AEROPORTOS publishes this Freighter Incentive Program to give all airlines that meet the eligibility criteria the opportunity to join this incentive.

It should be noted that this Program will also be published and will be available for consultation at the following electronic address:

https://www.ccraeroportos.com.br/negocios/cargas

2. CCR AIRPORTS INCLUDED IN THIS PROGRAM

2.1 The following airports, managed by CCR AEROPORTOS, will be part of the Freighter Incentive Program:

- Curitiba/Afonso Pena (SBCT CWB)
- Foz do Iguaçu/Cataratas (SBFI IGU)
- Goiânia/Santa Genoveva (SBGO GYN)
- Navegantes/Ministro Victor Konder (SBNF NVT)
- Petrolina/ Senador Nilo Coelho (SBPL PNZ)
- São Luís/Marechal Cunha Machado (SBSL SLZ)

3. ELIGIBILITY

All national and international airlines that meet the following criteria are eligible to join this Incentive Program:

- Operate regular (no charter) international flights with cargo aircraft, transporting international cargo between Asia, Africa, Europe, the United States of America and the airports listed in item 2.1;
- Have slots (and HOTRAN) approved for the operation of the flight object of this Program;



- Are financially compliant with CCR AEROPORTOS, or, if there is any financial liability¹, have their settlement plan regularized and duly formalized through a Debt Confession Term, signed with CCR AEROPORTOS;
- Have signed and sent, within the period of validity thereof, to CCR AEROPORTOS the Term of Adhesion together with the documents mentioned in item 5 of this Program, for analysis and validation by CCR AEROPORTOS.

4. INCENTIVES: APPLICABLE DISCOUNTS AND CONDITIONS

This Freighter Incentive Program consists of granting discounts on Landing and Parking Tariffs, as defined in Annex 4 of the Concession Agreement, in the airports mentioned in item 2.1 of this program, and may include new flights and increased capacity.

4.1. Applicable discounts:

4.1.1. New regular international cargo flights to/from the airports listed in item 2.1 (new routes or new frequencies on existing routes):

- 100% (one hundred percent) discount on the landing fee; and
- 3 (three) additional hours of parking exemption, totaling 6 hours.
- 4.1.2. Increased capacity (operation with larger aircraft on an existing route):
- Maintenance of the tariff corresponding to the previous aircraft type.

4.2. Conditions for applying the discounts:

4.2.1. At least 70% (seventy percent) of average regularity in the operation of the incentivized flight, in each season.

4.2.2. No reduction in cargo load capacity throughout the season.

4.3. Reversal or cancellation of incentives:

The measurements, aiming to verify the compliance with the criteria listed in item 4 will be carried out on a monthly basis. In this regard:

4.3.1. In the event of non-compliance with the minimum regularity or maintenance of capacity, the tariffs already exempted will be charged retroactively, with due inflation correction.

4.3.2. Without prejudice to the item above, the incentive may be canceled automatically by CCR AEROPORTOS before the end of the season in the following cases:

a) In case of non-compliance with the minimum regularity in the first three consecutive months; and/or

b) In case of capacity reduction, at any time.

¹ Financial liability: comprises all commitments assumed, tariff or non-tariff, by a company of the same economic group, subsidiaries and/or affiliates



5. ADHESION

Airlines that meet all eligibility criteria and are interested in joining the Freighter Incentive Program should send an email to <u>comercial.cargas@grupoccr.com.br</u>, attaching to it the corporate documents that grant powers to the signatory legal representatives. After the demonstration, the airline will receive the adhesion term that must be duly signed by its legal representatives with a notarized signature or digital signature.

6. TERM AND EFFECTIVENESS

Duration: the validity of the Freighter Incentive Program for International Cargo Flights will be for 3 (three) seasons, starting on March 26, 2023 and ending on October 31, 2024.

Effectiveness: the effectiveness of this program begins 15 (fifteen) days after the date of signature of the Term of Adhesion by the Airline, remaining effective for 24 (twenty-four) months from the date of the first operated flight. It should be noted that, for the purpose of granting the incentives object of this Program, no retroactive or subsequent period will be considered.

7. FINAL CONSIDERATIONS

CCR AEROPORTOS reserves the right to modify or delete the conditions of this agreement at any time, without justification or prior notice, by publishing a notice on its communication channels within 30 (thirty) days prior to the modification and/or exclusion.

São Paulo, January 24th, 2023.

CONCESSIONÁRIA DO BLOCO SUL CONCESSIONÁRIA DO BLOCO CENTRAL